

**Government of India**  
**Ministry of Defence**  
**Office of the Controller General of Defence Accounts**  
**Ulan Batar Road, Palam, Delhi Cantt 110 010**

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AN-1/1351/Prgn Trg/NIFM

Date: 16/10/2015

To,

**Sh. K S Gopinath Narayan,**  
Professor & Programme Director  
National Institute of Financial Management (NIFM)  
Sector-48, Pali Road,  
Faridabad-121 001

**Subject: International Training Programme on 'Budgeting Accounting and Financial Management' during 16<sup>th</sup> November to 4<sup>th</sup> December, 2015 by NIFM, Faridabad.**

**Reference: Your letter No. B-33012/158/MPD/ITP/2015-16 dated 27/07/2015.**

Sir,

In continuation to this Hqrs letter dated 29/09/2015, the undersigned is directed to state that following 12 officers have been nominated by the Department to attend the subject training programme during 16<sup>th</sup> November 2015 to 4<sup>th</sup> December 2015.

Sl. No.	Name of the officer (Smt./Ms./Shri)	Present Office
1	Y Ayya Raju,	PAO (ORs) Gopalpur
2	Mohan Lal	IFA HQ 1 Corps, Mathura
3	Sunder Vishwanathan	CGDA HQrs office
4	Nirmala B Iyer	PAO (ORs) AOC, Secunderabad
5	Neena Sen	CGDA HQrs office
6	Sandeep Lakhanpal	CGDA HQrs office
7	M R Soma Shankar	CDA (RTC), Bangalore
8	J Venkatasubramanian	CTA, Chennai
9	K V Muralidhar	CDA (R&D), Hyderabad
10	Prem Kumar Khanna	PCDA, New Delhi
11	K N Nagaraja	DCDA, HAL, Bangalore
12	Rakesh Kumar	AO (GE), Satvari, Jammu

2. The nomination forms in respect of the officers duly completed are forwarded herewith, however the demand draft for fee @ Rs. 4,00,000/- per participant shall be forwarded shortly.

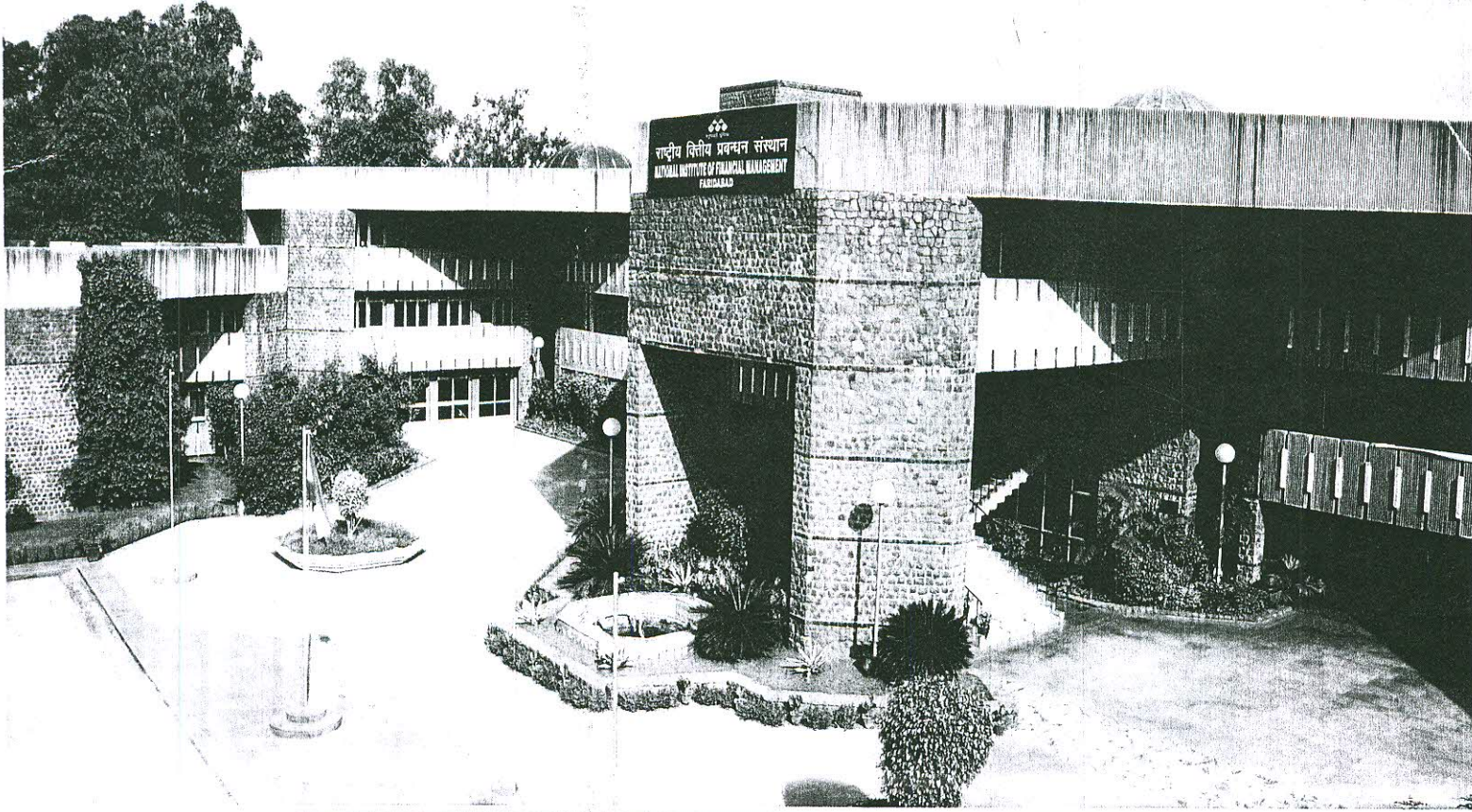
Yours faithfully

  
(Mustaq Ahmad)  
Sr. ACGDA(AN)

Copy to:

1.	CDA (Patna)/ PAO (ORs) Gopalpur	For information along with a copy of the brochure, NIFM, Faridabad. The officers may be requested to initiate the process of obtaining official passport, in case the participants do not have a valid official passport. The DSA for the International component would also be paid to the officers as per admissibility.
2	CDA (A) Meerut/ IFA HQ 1 Corps, Mathura	
3	CGDA HQrs office	
4	CDA Secunderabad/ PAO (ORs) AOC, Secunderabad	
5	CGDA HQrs office	
6	CGDA HQrs office / <i>web-site</i>	
7	CDA (RTC), Bangalore	
8	CDA Chennai /OTA, Chennai	
9	CDA (R&D), Hyderabad	
10	PCDA, New Delhi	
11	PCDA Bangalore /DCDA, HAL., Bangalore	
12	PCDA (NC) Jammu/ AO (GE), Satvari, Jammu	

  
(Mustaq Ahmad)  
Sr. ACGDA(AN)



Head of the Institute  
Mr. Harsh Kumar  
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Fax: No. : + 91 129 2418867  
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Course Director  
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*Please do write to us!*



## National Institute of Financial Management

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Government of India*

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Faridabad, India-121001

[www.nifm.ac.in](http://www.nifm.ac.in)



Participants of previous batch of ITP on BAFM at ICPE, Slovenia

### Eligibility for this Programme

Middle level officials working in various Ministries/ Department/Autonomous Bodies, Members of Accounts/Finance Services of GoI, State Governments. Officials of the Public Sector Undertakings/Banks officials dealing with Government Budgeting and Public Expenditure Professionals and academicians in CTIs etc. Participants should have working knowledge of English.

### Number of Seats—

30 (Thirty in one batch)

### Course Fee

Rs. 4,00,000- (Rupees Four lakh only) per person. It includes tuition fee, course material, boarding and lodging at NIFM, Faridabad including service Tax for the NIFM component. It also includes the International attachment charges on tuition fee (payable to host Institute—ICPE), course material, Air travel (Economy class), Visa fee, Health insurance and accommodation during international attachment.

✓ DSA for the international component would be paid by the sponsoring authority as per admissibility. Duly filled nomination form(s) along with Demand Draft drawn in favour of 'Accounts Officer, NIFM, Faridabad' payable at Delhi/Faridabad may be sent in advance. ***You may also remit the fee through e-Payment, details for which is given in the nomination form.***

### Venue & Duration

Total duration of the programme is 3 Weeks, out of which, first two weeks of the programme will be conducted at NIFM, Faridabad. The 3rd Week would be an international attachment at ICPE—Slovenia. The course is residential and accommodation would be provided by the Institutes.

**We have planned two programmes during 2015-16:**

***1st Program: 28 September 2015—9 October 2015***

***2nd Program: 16 November 2015—4 December 2015***



पुण्यवती मुमिर्षः  
National Institute of  
Financial Management

# International Training Programme on Budgeting, Accounting & Financial Management

An international programme on Public Financial Management

## About NIFM

The National Institute of Financial Management (NIFM) is a Centre of Excellence specializing in capacity building of professionals in the fields of Public Policy, Financial Management and other governance issues for promoting highest standards of professional competence and practice. NIFM is a premier resource center for the capacity building of senior, middle and entry level of management in Government of India. NIFM also caters to the training needs of State Governments, Defence establishments, Banks and other Financial Institutions. Training Programmes are customized and executed for the officials from other countries as well.

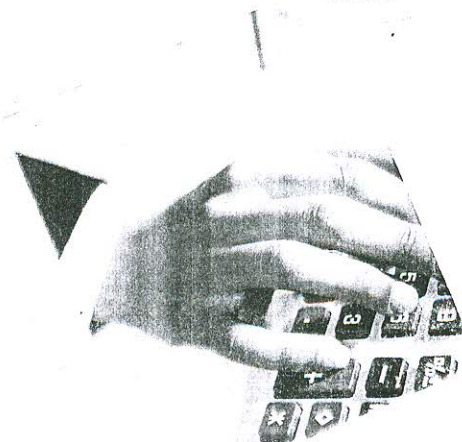
NIFM plays a pivotal role in governance and administrative reforms by providing a platform for interaction and exchange of ideas & experiences among officers from different organized services, different state governments and between personnel of civil and defence establishments.

Apart from capacity building, NIFM is also engaged in serious research studies in the areas of accounting, audit, financial management, parliamentary financial control and other issues related to public policy and delivery systems. The outcomes of such research studies are published and disseminated through Research Papers, Journals and Books.

## About this course

This International program aims at providing officers with a sound grounding on Public Financial management issues of Budget formulation, approval, execution and evaluation, the challenges of IFMIS in the context of Government Accounting, and the role of Audit in effective PFM. Apart from addressing the recent developments impacting PFM in India, the program would also provide hands on training on the latest analytics tools enabling managers to make better sense of Public finance data. The two week training at NIFM is followed by a 1 Week International attachment with ICPE, Slovenia where participants would be exposed to some of the relevant PFM practices in Slovenia and the European Union.

*Public financial management (PFM) is universally recognised as an essential part of the development process. Sound PFM supports aggregate control, prioritization, accountability and efficiency in the management of public resources and delivery of services, which are critical to the achievement of public policy objectives. This program will provide the officers with a sound overview of PFM concepts along with an International exposure to related practices in EU.*



**Partner institution for this ITP: ICPE for International exposure to related practices in EU**

ICPE is an inter-governmental international Center with its headquarters in Ljubljana, Slovenia. It traces its origin to the International Center for Public Enterprises in Developing Countries set up on a UN initiative in 1974, which became a fully-fledged international Center in 1980 with more than 40 developing countries as its Member-States. After the independence of Slovenia, the new Republic of Slovenia became the host-country of the ICPE. Later in 1997 the formal name of the Center was changed to International Center for Promotion of Enterprises, by a Resolution of the ICPE Assembly. This gave the Center a more 'inclusive' and broad-based mandate in keeping with the changed economic and political priorities of Slovenia and many of the leading Member-States including India.



International Center for  
Promotion of Enterprises

The ICPE is now mandated to pursue and promote international cooperation in areas related to entrepreneurship development, SME and infrastructure sectors, corporate governance, technology transfer, strategies for privatization, FDI, promotion of knowledge-based societal change through research, training, consultancy and information services in these fields.

## Programme Outline

*The program would cover the following:*

### **Public Financial management**

- Financial Management in Government: An overview
- Public Financial Management Framework including Public Expenditure and Financial Accountability (PEFA) framework
- Fiscal Deficit, FRBM and related fiscal legislation
- Trade-off between public expenditure control and development objectives

### **Budgeting**

- Budget Preparation and implementation process
- Budgetary control, Performance budget, Outcome budgeting
- Cash and Debt Management

### **Recent Developments impacting PFM in India**

- New initiatives in Direct & Indirect Taxes
- GSTN
- 14<sup>th</sup> Finance Commission Award
- Role of NITI Aayog
- Digital India
- Public Private Partnership

### **Government Accounting and IFMIS**

- Principles of Government Accounting
- Basics of Commercial Accounting - Understanding Financial Statements of Commercial Entities
- Comparing Financial Statements of Government and Commercial Entities
- Analysing Financial Statements
- Accrual Accounting in Government - an overview
- An exposure to International Public Sector Accounting Standards (IPSAS) & IFRS
- IFMIS in India - Union & States

### **Public Sector Audit & Accountability**

- Principles of Public Sector Auditing - contemporary issues
- International Standards of Public Sector Auditing (ISSAIs)
- Tools & Techniques in Internal Audit

### **Analytical tools & techniques**

- Exploratory Data Analysis using new generation Analytics tools: Tableau / QlikView
- Use of MS Excel for Financial Analysis & Data Exploration
- Concepts of Statistical Inference